



Te Taiwhenua o
HERETAUNGA

Annual Report 2025



40 YEARS OF
WHĀNAU
LED SERVICES



Mauri Ora ki te Mana Māori

Strong Whānau, Vibrant Communities

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1985 - 2025

Scan here to step back in time
from our origins to 2025



Cover: Matu & Massiah from Te Kura o Kimi Ora run a three-legged race with the Mana Ake team

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Those registered Taiwhenua-Heretaunga iwi members
wanting access to financials can do so by requesting
through the board secretary jennifer.hatton@ttoh.iwi.nz

He karere mai i te puna aroha o Mike

*Pātōtō te whao mātauranga i te hirikapo
o ngā kura nui nō Tūhaepō.*

*Kia waihanga he ara poutama,
he ara pouhine e morimori nei ngā uri
whakaheke o te haukū-nui kia hāro
ai ki tuawhakarere.*



Mike Paku
Tiamana

This year has been one of deep reflection. As we celebrate 40 years of delivering whānau-led services, we also acknowledge the loss of two cherished board members whose legacies continue to shape our journey.

We remember Tom Mulligan, Board Chair from 2001–2006 and Deputy Chair from 2007–2009. Under Tom's leadership, we saw the development of the Heretaunga Park Community & Conference Centre, the creation of our first housing strategy, and a strong commitment to building governance capability in strategic and financial planning. His tenure was marked by a period of consolidation and growth, driven by a resolute effort to bring whānau and hapū into the fold through meaningful consultation and wānanga. Tom was a staunch supporter of Te Taiwhenua o Heretaunga and his influence endures in the values and vision that guide us.

We also honour Charmaine Pene, who passed during her first term as Board Member for Rūnanga Marae. Charmaine was a quiet yet ardent voice at our table—graceful, thoughtful, and deeply committed. A devoted champion for her beloved Rūnanga, she represented her hapū with dignity both within our board and through her contribution to He Toa Takatini from 2014–2020. Her presence and advocacy will be deeply missed.

In my early years on the Te Haaro board, I witnessed the completion of our main office refurbishment. Now, 23 years on, we find ourselves once again reimagining our spaces—exploring new ways to meet the evolving needs of whānau and accommodating a growing workforce.

The first stage of the redevelopment of Heretaunga Park will begin next year. Each stage in the redevelopment has been designed to maintain continuity and allow our kaimahi and whānau to adapt smoothly.

I am pleased to have taken the opportunity to purchase the property at 811 Orchard Road, the 870m² property will provide alternative work, meeting or storage spaces to support our forecasted expansion of activities and services.

I am proud of the establishment of our independent Finance, Risk, Audit and Compliance Committee, which will strengthen our governance and ensure transparency, accountability, and strategic oversight across all financial and operational matters.

This committee will play a critical role in safeguarding our resources, assessing risk, and supporting long-term sustainability.

Over the next five years, our focus will be on embedding our strategic pou — Mātauranga, Ōhanga, Whanake, Oranga, and Kāinga. This is a time for strengthening our foundations and aligning our systems, people, and resources with our kaupapa.

We will invest in mātauranga Māori by nurturing intergenerational knowledge, building capability, and ensuring our cultural frameworks guide decision-making. In the economic space, we will commit to supporting whānau enterprise and unlock opportunities through strategic partnerships that grow Māori-led innovation. Our development efforts will centre on building resilient infrastructure and leadership pathways that enable growth and succession. Wellbeing will be approached holistically, with initiatives co-designed alongside whānau to uplift wairua, hinengaro, tinana, and whānau. In housing, we will continue to develop and advance kāinga solutions that support thriving communities.

Although the current coalition government's decisions have tested our resolve, causing deep hurt and leaving lasting scars on our wai, whenua and whānau, we know that through every season of change, we remain anchored in our vision Te Haaro o te kahu ki tuawhakarere and our mission – Mauri ora ki te mana Māori. By holding fast to these, we ensure that our journey forward is one of integrity and intergenerational legacy.

I would like to extend my heartfelt thanks to all Te Haaro board members for your steady guidance and meaningful contribution to our kaupapa.

Te Haaro sincerely acknowledges Waylyn and Marei for their leadership throughout what has been an incredibly challenging year. To the 400 kairingahora who have been the backbone of our progress, your aroha for our people and kaupapa has shone through even in the most challenging moments. We see you, we appreciate you, and we are deeply grateful for everything you bring to our collective journey.

He karere mai i te puna aroha o Waylyn

*Tārewa tū ki te rangi, tārewa tū ki te papa i raro nei!
Anikā ngā pare kawakawa o ngā mate,
Kia kōrerohia, kia maharatia e tātau i a rātau.*

*Tēnei te whakamānawa ki a rātau mā,
ki a tātau mō ngā tau 40
Kua poipoia te kaupapa o Te Taiwhenua o Heretaunga
E kawē ake nei ki te āpōpō.
Tārewa tū kia eke ki te taumata o ngā wawata e
manakotia nei!*

I feel deeply honoured to lead our organisation into its 40th year of delivering services that uplift and empower whānau.

We often reflect on the humble beginnings of Te Taiwhenua o Heretaunga—starting out in a tractor shed with one paid staff member and six trainees. That early vision of a thriving Māori community has guided us for over four decades, growing into a kaupapa with more than 400 dedicated kaimahi, delivering over 80 services and building a strong property investment portfolio.

I am just one thread in our korowai woven by generations of kaimahi, whānau, marae, hapū and leaders. To the many hands that have carried our kaupapa forward over the last 40 years, I acknowledge you all.

This year has brought significant challenges for our organisation. The disestablishment of Te Aka Whai Ora, changes in Whānau Ora Commissioning, and the closure of Te Waireka and He Kākano have been deeply felt—particularly by our most vulnerable.

These closures, coupled with reductions in contractual funding meant some difficult decisions had to be made. We worked to explore redeployment options within the organisation, matching transferable skills to available roles in other services, however, in some cases, this unfortunately resulted in job losses.

Though this is not the first time that we have had to pivot to decisions of the government, this year we have felt the bite from the teeth of this coalition government, not only from a financial standpoint, but from the social fallout that we see every day through the eyes of whānau.

With shifts in funding and the resulting impact on service delivery, it was clear that we needed to adapt. To meet both the challenges and opportunities ahead, I undertook a restructure of our senior management teams.

This restructure positions us to be more agile and better aligned with our strategic pou. I'm confident that our new structure places the right competencies in the right areas to deliver meaningful outcomes for our people.

Looking ahead, we are completing our second He Oranga Motuhake survey, which gives us valuable insights into whānau wellbeing in Heretaunga.

We know that oranga hinengaro support is a priority for many and I am pleased that He Tāwharau acute respite care come into operation this year. This service has been a long time coming and I thank our partners at Te Whatu Ora for working with us to provide a safe place for those with high needs to take shelter and receive urgent care.



**Waylyn
Tahuri-Whaipakanga**
Kaiwhakahaere Matua
Chief Executive Officer

Our Mana Ake service has seen huge success providing mental health and wellbeing support in schools such as Ōmahu and Pōrangahau. Mana Ake started out by supporting schools affected by Cyclone Gabrielle, but we have seen additional kura reach out to our team to awhi tamariki experiencing issues that impact their wellbeing.

To address housing needs we have had high interest in our Whare Āhei, affordable rentals grant which gives whānau a fighting chance at saving for a deposit for their own home. Our Waingākau Housing Development is growing into a community that goes beyond our expectations, and with the investment of property in Whakaruru Crescent, we will continue to provide warm, secure homes for whānau.

This year we undertook an integration project with whānau waiting for or living in emergency housing. The project focused on addressing areas of support required beyond housing needs.

Whānau were offered Sorted Kāinga Ora financial literacy programme, which saw strong engagement, as well as access to addiction support, parenting courses, counselling, and participation in wāhine and tāne wānanga focused on self-care and wellbeing.

This project reminded us that supporting whānau means looking at the whole picture. A simple kōrero often uncovers deeper challenges. We are fortunate to have the capacity, capability and networks to advocate for whānau through crises with our full suite of service offerings.

While this has been a testing year, our kaimahi have kept delivering the magic and showing up with compassion and determination. To you all, I thank you, your commitment has been nothing short of inspiring.

To Mike Paku and our Te Haaro board, thank you for your steady guidance and support. Your strategic oversight has helped us navigate complexity with clarity and purpose.

As we celebrate 40 years of whānau led service, we look to the journey ahead full of promise. Remaining dedicated to our vision to look beyond the horizon, we see a future of Tino Rangatiratanga.

He karere mai i te puna aroha o Marei

*E aku nui, e aku rahi, koutou rā e ngā mana,
e ngā reo, e ngā mauri tū o ngā mātua tipuna*

*Mauri ora ki te rangi – te Haaro o te Kaahu
ki Tuawhakarere,*

*Mauri ora ki te whenua – Tuhonohono o
Kahungunu Takitimu*

*Heretaunga haukū-nui, ararau, haaro te kaahu,
takoto noa tēnā rā koutou katoa.*



Marei Apatu
Te Kaihautū

It gives me immense pride to present my AGM report covering off on an extraordinary year highlighting successful legal challenges and wins underwritten by our Taiwhenua on behalf of the marae and hapū o Heretaunga and the community development relationships and strategies that we have in place.

Driven by a political machine bent on eroding Te Tiriti o Waitangi principles rights and interests, taonga protection, our ability to advocate effectively. “We’ve come too far for the precious gains” We need to change the game to lead transformation, to be economically strong, socially responsible and to thrive culturally.

As the saying goes it is better to participate than litigate, however when push comes to shove and you really need to kick butt, going to the High Court and the Environment Court is an option not to be taken too lightly as it is a very costly and a time-consuming exercise.

Outstanding Water Bodies (OWB) Plan Change 7. Taking on Hawke’s Bay Regional Council.

This Plan Change 7 was notified on 31 August 2019. Appeals were lodged by Te Taiwhenua o Heretaunga, Te Rūnanganui o Heretaunga, Te Manaaki Taiao o Heretaunga and Ngāti Kahungunu Iwi Incorporated; Forest and Bird; and Te Tumu Paeroa.

Our fight succeeded to reinstate the outstanding values of these water bodies, Lake Poukawa, parts of the Karamu catchment, Waitangi Estuary, the Heretaunga and the Ruataniwha Aquifer.

Following 4 years of mediation HBRC Approved Plan Change 7 which became operative 29 August 2025 with full legal effect.

Resource consent applications in these areas will now need to recognise and take these cultural values and matters into account.

Many thanks to Morry Black, Ngaio Tiuka, Shade Smith, Ngahiwi Tomoana, John Cheyne

Maraekakaho Quarry Application. Taking on the Crown Environment Protection Agency

This case concerned the approval of a large-scale aggregate quarry at Maraekākaho in the old bed of the Ngaruroro River. The High Court found that the Panel’s decision-making failed to adequately evaluate cultural effects and Treaty principles, despite the detailed Cultural Assessment and Aspirations Report (CAAR) submitted by Te Taiwhenua o Heretaunga.

Te Taiwhenua o Heretaunga and Ngāti Kahungunu Iwi Incorporated welcomed the High Court’s decision in Te Taiwhenua o Heretaunga v Environmental Protection Agency Expert Consenting Panel [2025] NZHC 2397, that affirmed the legal requirement for expert consenting panels to meaningfully apply Treaty of Waitangi principles under the COVID-19 Recovery (Fast-track Consenting) Act 2020.

“The High Court decision to support the Taiwhenua appeal, is a significant affirmation of our mana and the enduring relevance of Te Tiriti o Waitangi in environmental decision-making,” “The Court has made clear that statutory bodies must do more than gesture toward Treaty principles—they must apply them rigorously and transparently.”

Whilst this being a major win for us in the High Court, the current Act is enabling applications of this kind to be approved so we must remain vigilant. Many thanks to Dr Anthony Cole and Ngā Manu o te Whatu for the Cultural Aspiration Assessment Report and legal team Natalie Coates and Max Harris

Ngā Pou Mataara Hou - Wānanga

Following a 3-year consultation and training process to build from the ground up our own wai measuring system for Ngaruroro, Tukituki and Karamū awa is now complete. Acknowledgements to Morry Black, Kate McArthur and Dr Jamie Ataria, who led Ngā Pou Mataara Hou Wānanga, as this is just an end to a greater beginning.

Māori Community Development Unit with Stewart Whyte

“We go where we’re needed, albeit at most times reactive, but we lead the charge from the front taking our people with us.” Stewart Whyte, part of our small but mighty 2.7FTE team, secured funding to drive strategic initiatives:

- Formation of a rangatahi board
- Four successful marae open days
- Governance training for marae hapū committees
- Strengthened engagement with Te Rūnanganui o Heretaunga

External relationships have grown with Te Kaunihera ā-Rohe o Heretaunga, Te Mata Park Trust, and our PSGE Tamatea Pōkai Whenua.

A special mihi to Te Haaro board, Chair Mike Paku (six terms), CEO Waylyn Tahuri-Whaipakanga, and all the “Ringahora” supporting Te Manaaki Taiao and our commitment to partnership, cultural preservation, and community development in a challenging environment.

40 YEARS OF WHĀNAU LED SERVICES

The Rā Whakanuia took place on our official anniversary September 19 which started with a rousing haka pōhiri, welcoming manuhiri to the heart of TToH.

Inspiring kōrero from those who shaped the early years of Taiwhenua set the tone, reflecting on the challenges and triumphs that defined the organisation's journey. Attendees enjoyed historical tours, waiata and traditional hāngī with visual acknowledgement of the legacy built by generations of kaimahi, leaders, and whānau.

Kaihautū Marei Apatu acknowledged those who set out the dreams and aspirations for TToH in the early 80s, Whā tekau ngā tau i hoki ngā mahara ki ērā wā me ki te tuarā o ngā kaumātua i tērā wā, kia whakamahana te ngākau, te wairua o te whānau ki tuawhakarere. Mauri ora ki te rāngi, mauri ora ki te mana motuhake o ngā whānau.

Ko te tino wawata, hiahia i ahu mai i ngā mātua kēkē, ko te hauoranga o tā mātou nei whānau, mokopuna, tamariki, rangatahi. Te hauoranga o ngā marae maha, ngā hapū i roto i te rohe nei o te takiwā o Ngāti Kahungunu whānui."

Henare Kani, founding member of Te Tautoko Wahine Māori, shared further insight into the karanga put forward by kaumātua to Pita Sharples, inaugural Chairman of the Ngāti Kahungunu Tribal Rūnanga as part of the kotahitanga movement that Kahungunu Iwi was heading towards. Kani spoke of the formation of Te Tautoko Wahine Māori (family harm support) alongside Ngatai Huata, Kahi Harawira, and Christine Teariki and their journey to register Te Taiwhenua o Heretaunga.

Former GM Alayna Watene reflected on the early days, "In the early 1980s, we were a small but determined team. We brainstormed about our strategic direction and purpose, led by Ngahiwi and many others, we were always to be guided by Te Tiriti o Waitangi, our moemoeā Te Haaro o te Kaahu ki Tuawhakarere and our kaupapa, Mauri ora ki te mana Māori o Heretaunga."

CEO Waylyn Tahuri-Whaipakanga acknowledged everyone who joined the event thanking everyone for their commitment, confidence and intentional energy acknowledging that she is only a small piece of the puzzle.

Chairman Mike Paku recognised the collective effort behind the milestone achievement, "It's taken many hands to craft this journey, we celebrate having come this far standing true to our moemoeā and we look forward with hope and determination to the next 40 years. Many of us will be replaced by our mokopuna but our kaupapa will still be as strong as it is today."

The festivities continued into the month with a vibrant Pō Ngahau variety show held at Toitoti. The show with carefully selected performances catering to the diverse interests of whānau in the community included comedian Tofiga Fepulea'i, Taikura Kapa Haka, Kahurangi Performing Arts, HB Soul Choir, and Mafia Dance Family with the crowd favourite being a powerful duet performed by Mahinarangi Lawrence and Hemi Wong. The lineup proved to be a success with beaming faces across all age groups filling the theatre with laughter, applause and delightful singalong moments.

As the curtains close on celebrations and the echoes of whaikorero and waiata linger, Te Taiwhenua o Heretaunga's 40th anniversary is not only a celebration of the past, but a bold statement of intent to the future.

Tārewa tū kia eke ki te taumata o ngā wawata e manakotia nei! Anei rā te karanga mō ngā tau 40 e heke mai nei!



TE HAARO O TE KAAHU KI TUAWHAKARERE

23 August 1985

The trustees of Tautoko Wāhine Māori Trust approve a newly-revised constitution and rename it Taiwhenua o Heretaunga Trust



19 September 1985

Taiwhenua o Heretaunga Trust is registered as an Incorporated Society



1998

TToH buys the DB Heretaunga for \$1.2 million cash



HERETAUNGA ARARAU
Heretaunga of arcadian pathways

HERETAUNGA HAUKŪ NUI
Heretaunga of life-giving dew

HERETAUNGA HAARO TE KAAHU
Heretaunga, the beauty of which can be seen only by the hawk

HERETAUNGA TAKOTO NOA
Heretaunga, from whence the chiefs have departed and we remain a reflection of them

HERETAUNGA RINGAHORA
Heretaunga, the hand of hospitality

40 YEARS OF HERETAUNGATANGA

Te Taiwhenua o Heretaunga proudly celebrates 40 years of standing beside, walking with and uplifting whānau in our community. Guided by the legacy set out by the leaders, movers and elders of the 80's who saw a better future for the people of Heretaunga, our team of over 400 kaimahi show up every day to bring about positive

change to the lives of whānau. It's not just our values that set us apart—it's the uniqueness of our Heretaungatanga that has shaped the way that we advocate for whānau—breathing life into our whakataukī, connecting our past, present, and future in everything we do.

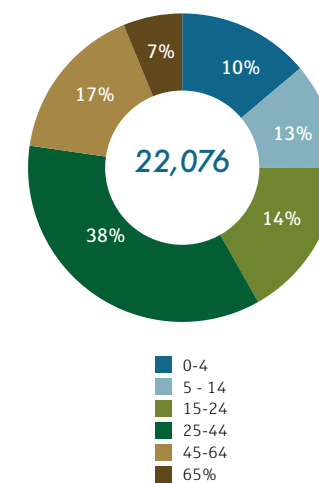
Our Whānau

Our mission statement, Mauri ora ki te Mana Māori sets forth our goal to foster strong whānau and vibrant communities, we continually work towards providing pastoral care across our services to meet the evolving needs and priorities among our whānau and wider communities.

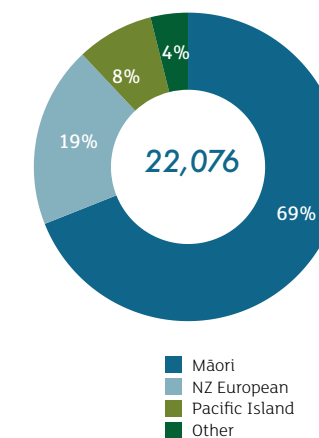
Over the past reporting period, we have noticed shifts across the profile of whānau accessing our services. We have seen a notable increase in the proportion of younger age groups enrolled in our services, particularly tamariki aged 0–4 and rangatahi aged 15–24. We are pleased to offer services that meet the changing needs of tamariki and rangatahi so that they can thrive in their formative years.

This year we have seen a substantial increase in whānau engaging with Oranga Hinengaro and Corrections services reflecting a growing need for awhi with harmful behaviours and reintegration support.

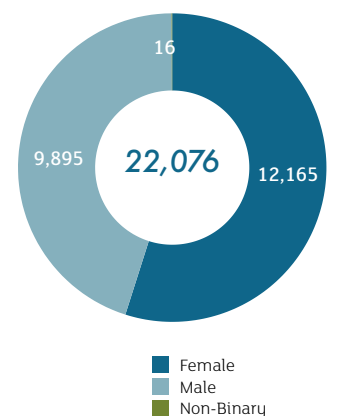
Age of Enrolled Whānau



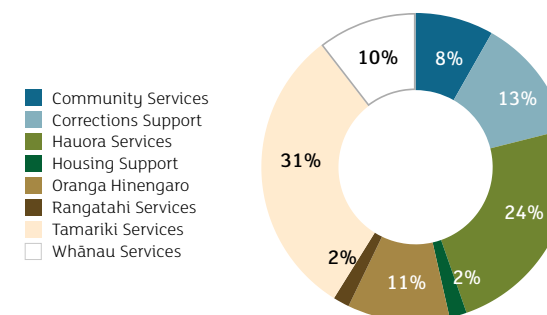
Ethnicity of Enrolled Whānau



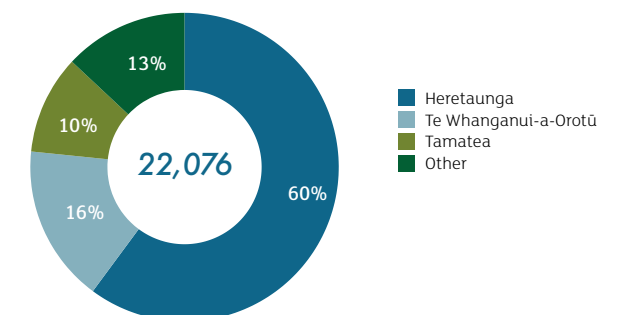
Gender of Enrolled Whānau



Types of Tautoko



Enrolled Whānau by Taiwhenua



Jay Jackson

Sponsorship Supports:
Captain and All-Star Team Member, NZ
U14 Softball Academy Tour, Sydney

Jay Jackson was invited to be a part of the NZ International Softball Academy U14 Boys NZ Selection 2024 Tour to Sydney, Australia to compete in a series of warm-up games and at the 2024 Blacktown Junior International Challenge.

This year’s tournament was the biggest yet, featuring seven teams from NSW, Canberra and Japan as well as New Zealand. The tour was under the management of The International Softball Academy of Craig & Diane Waterhouse and Linda Rowe. Coaches were; Head Coach: Hadyn Smith, a former Black Sox and Softball NZ CEO and Board Member. He has an extensive coaching and playing background and has coached ISA for many years as well as various Wellington rep teams. Assistant: Mike Mountford is a former Black Sox catcher, Canterbury Red Sox and has had overseas playing experience and coached various Canterbury age group rep teams. Battery Coach: Steve Jackson, a Black Sox member 1980 to 1991 and in 2014 he was admitted to the Softball NZ Hall of Fame.

Pre-tour, Jay was asked to set goals and identify areas to work on. Softball skills he was keen to work on were; fielding, reacting and throwing accurately, hitting consistently and speed running the bases. We also discussed being disciplined on the diamond, dealing with frustrations and focusing on what’s in front of him and building confidence to communicate effectively and make new friends.

The teams arrived in Sydney on 19th March and were immediately into a routine of morning training runs and two games every evening against local association selection teams. Jay impressed early on with his all-round skill set and softball knowledge and was talked about as a potential captain amongst the coaches. At Tuesdays’ practice, the team was asked for their thoughts on who they would like to be captain for the week, they came back and duly named Jay as captain for the tour, something that he was not quite comfortable accepting, he is usually happy to blend into the background.

Jay had to step out of his comfort zone to take on the role of team captain. The team played six warm-up games against NSW selection teams, practices and games were used as an opportunity to push for selection in the team to take on Japan in the weekend. Jay cemented his place in the squad with solid performances through the week. The tournament started Friday night with wins against two NSW selection teams. Jays’ team had a great win against eventual winners, Japan Victory, but suffered two controversial losses.



NZ played seven tournament games, won four, lost three and placed fourth for the tournament. Jay was selected as a member of the All-Star Team that played in an exhibition game against a Japanese All Star Selection team to wrap the tournament.

Thanks to the financial support given by Te Taiwhenua o Heretaunga grant, Jay was given an opportunity to widen his horizons, experience top-level coaching, he got to face quality opposition and was exposed to a wider audience, he was put out of his comfort zone and was able to make new friends. This was an amazing opportunity for him to grow and develop, he has a big future ahead of him if he wishes to pursue higher softball honors.

Whānau will look at providing further opportunities for Jay to develop his skills and work at areas identified in post tour debrief i.e; speed (in the field and at bat), consistent batting, developing his leadership skills and prepare for the upcoming club season and age group tournaments for 24/25 season.

Jay and his whānau are extremely grateful and would like to acknowledge the huge support he has received in being able to be a part of this kaupapa.



Moira McGarva-Ratapu

Scholarship Empowers Entrepreneur

Moira McGarva Ratapu, business owner and entrepreneur and Te Taiwhenua o Heretaunga scholarship recipient recently won the Māori Women's Development Inc 2025 Te Whanaketanga Award for Employment and Growth. We have been cheering for Moira from the sidelines for years as a strong supporter of our kaupapa, a past employee and a respected board member for Waimārama 2022-2024.

Moira's commitment to Workplace Wellness is evident by the workshops that she delivers offering participants a chance to deep dive into holistic wellbeing practices, guiding attendees through a live, in-depth wellbeing assessment, that provides instant results and valuable insights into personal wellness.

I'm deeply grateful for the support and scholarship I received last year as a full-time student and a business women from TTOH.

"When I’m backed by my iwi, hapū and whānau I feel more and empowered and confident to achieve any goal in life."

Ngā mihi nu nui ki a koutou

Moira

Performing Arts, Community Events and Sports Events				
Month Sponsorship Approved	Recipient	Event	Venue	Amount (includes GST if any)

Performing Arts Events

June 2025	Manaia Tamati-Tawera	International world dance competition	Dubai	\$1,200.00
June 2025	Tuihana Ropiha	International world dance competition	Dubai	\$1,200.00
June 2025	Aroha Tamati	International world dance competition	Dubai	\$1,200.00
June 2025	Marcia-Kruz Tamati	International world dance competition	Dubai	\$1,200.00
May 2025	Dianne Hilton	He Kura Te Tangata event at Te Papa	Wellington	\$300.00
February 2025	Amokura Hutana	Te Matatini	New Plymouth	\$500.00
January 2025	Mahina-a-Rangi Huata	Te Matatini	New Plymouth	\$500.00
January 2025	Orin Te Orihau Karaitiana	Te Matatini	New Plymouth	\$500.00
January 2025	Iris Hutana	Te Matatini	New Plymouth	\$500.00
January 2025	Te Kapa Haka o Kahungunu	Te Matatini - Sponsorship for 48 individuals	New Plymouth	\$14,400.00
October 2024	Waiata Māori Awards Charitable Trust	Waiata Māori Awards	Heretaunga	\$10,000.00
July 2024	Aroha Tamati	Hip Hop International Dance Competition 2024	USA	\$1,200.00
July 2024	Manaia Tamati-Tawera	Hip Hop International Dance Competition 2025	USA	\$1,200.00
TOTAL				\$33,900.00

Community Events

May 2025	Te Pūkenga - NZ Institue of Skills and Tecnology t/as EIT	Paroa sponsorship - Ringa Rangahau Conference 2025	Kahungunu	\$5,000.00
May 2025	He Maunga Ka Taea	He Maunga Ka Taea	Kahungunu	\$2,000.00
May 2025	Moirā McGarva Ratapu	NZ Hi-Tech Awards	Auckland	\$500.00
May 2025	Hawke's Bay Basketball Foundation Inc.	Hawks Basketball Sponsorship - Silver Partnership Package	Hawke's Bay	\$15,000.00
April 2025	Waipatu Maori Club Inc	National Hui Aranga kaupapa	Wellington	\$2,400.00
February 2025	Charlotte Mildon on behalf of Harata Meretana Ma Charitable Trust	Toitū Te Rongoa Symposium	Waiohiki	\$1,400.00
July 2024	Māori Wardens – Te Piringa Manatōpū Incorporated	Support Wairoa Floods June 2024	Te Wairoa	\$10,000.00
TOTAL				\$36,300.00

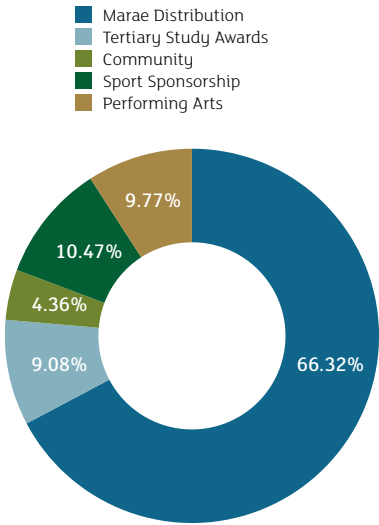
Sports Events

June 2025	Nui Bartlett	Adaptive Crossfit Games	USA	\$1,200.00
June 2025	Kahuranaki Treacher	FIBA Basketball U19 World Cup	Switzerland	\$1,200.00
June 2025	Max Allen	Lower North Island U16 Hockey Tournament	Taranaki	\$500.00
June 2025	Ariki Te Rahui Kite	Ngāti Kahungunu U13s and 14s Tama , Touch Tournament	Rotorua	\$500.00
June 2025	Griffin Bellamy	Ngāti Kahungunu U13s and 14s Tama , Touch Tournament	Rotorua	\$350.00
June 2025	Meela Tamati Herrick	U18 Women's National Hockey Tournament	Auckland	\$500.00
June 2025	Anania Tamati Herrick	U18 Women's National Hockey Tournament	Auckland	\$500.00
April 2025	Jocelyn Petera	2025 Great Wall of China Marathon	China	\$1,200.00
April 2025	Riley Koko	Te Aute College 1st XV Rugby team and Development squad	Sydney	\$1,200.00
April 2025	Shyan Murphy	NZ Touch Black and Māori Touch Black Open Women's Teams	Rotorua/Christchurch	\$1,200.00
February 2025	Matt Marsh	U21 Mixed Rangatahi Touch Team NZ National Tournament	Auckland	\$500.00
February 2025	Pattreece Andersen	Oceania Junior Tag Tournament (International Event)	Auckland	\$697.00
February 2025	Harris Bartlett	Masters Touch Tournament	Christchurch	\$500.00
November 2024	Amanda Hita	ANZCO Foods IRONMAN New Zealand	Taupō	\$1,165.00
October 2024	Gabriel-Mark Bartlett	Taekwondo at the ITF World Cup	Uzbekistan	\$1,200.00
August 2024	Geraldine Cowan	To support Peter Cowan at Paris 2024 Paralympics	France	\$1,200.00
August 2024	TToH Te Ao Trotters Basketball Team	Basketball Hawke's Bay - Registration	Hawke's Bay	\$513.04
July 2024	Anania Tamati-Herrick	U18 National Hockey Tournament	Christchurch	\$500.00
July 2024	Meela Tamati-Herrick	U18 National Hockey Tournament	Christchurch	\$500.00
TOTAL				\$15,125.04

Support for Tertiary Scholarships and Marae Distributions				
Support Type	Percentage	Amount (includes GST if any)	Recipient	Amount (includes GST if any)

Community Development Distributions

Performing Arts	9.77%	\$33,900
Sport Sponsorship	10.47%	\$36,300
Marae Distribution	66.32%	\$230,000
Community	4.36%	\$15,125
Tertiary Study Awards	9.08%	\$31,500
	100%	\$346,825.00



Tertiary Scholarships

Karleah Sullivan SciaScia	\$1,500
Ryleigh Arnold	\$1,500
Leini Briggs	\$1,500
Syncerlee Apatu	\$1,500
Moirā McGarva Ratapu	\$1,500
CJ Adam Burns	\$1,500
Holley Carlson	\$1,500
Gabriella Gray	\$1,500
Hana Wainohu	\$1,500
Nicola Kihirini	\$1,500
Deanna Jane Tahau	\$1,500
Jessica Bird	\$1,500
Ana Tomoana	\$1,500
Ariana Kihirini	\$1,500
Moana Murray -McCaul	\$1,500
Amira Gardiner	\$1,500
Zhinnetra Pekepo-Wallace	\$1,500
Leanne Makea	\$1,500
Carolina Clarke Pailate	\$1,500
Ronnie Dennis	\$1,500
Shannon Rae Hooper	\$1,500
TOTAL	\$31,500.00

Marae Distributions

Houngarea Marae	\$16,000
Kahurānaki Marae Committee	\$16,000
Korongatā Marae	\$16,000
Mangaroa Marae Committee	\$16,000
Matahiwi Marae Committee	\$16,000
Mihiroa Marae	\$16,000
Ōmahu Marae Trustees	\$16,000
Ruahāpia Marae	\$16,000
Rūnanga Marae	\$16,000
Taraia Marae	\$16,000
Te Aranga Marae	\$16,000
Te Āwhina Marae	\$16,000
Waimārama Māori Committee	\$16,000
Waipatu Marae	\$16,000
Moawhango Marae (Whitikaupēka)	\$2,000
Oruamatua Marae	\$2,000
Winiata Marae	\$2,000
TOTAL	\$230,000.00

Service Closures Impact Vulnerable Whānau

He Kākano Whare for Tāngata Noho Taiao

After only three short years making a difference to the lives of tāngata noho taiao (homeless whānau) by providing a warm and safe place to sleep, the doors to He Kākano Whare closed.

The full wrap around service provided to our most vulnerable included assisting with personal cares, addressing health, mental health and addiction needs, setting small achievable goals, connecting with Te Ao Māori with the end goal being to move into stable living.

Around 6 to 9 tāne stayed in the whare each night and October 2024 saw the first wahine enter the home.

Mack Atkinson who, with help from the team secured a home in Napier last year returned to He Kākano on its closing day to say thank you:

“He Kākano has helped me so much and the ladies have walked alongside me to guide me to where I need to be and go. I am grateful for all that has been done for me. I felt lost, who I was but now I can say I have reclaimed my mana back and I know who I am. I am grateful for the learnings and tikanga since being at He Kākano”

Scan here to hear
Macks story



Te Waireka Holistic Care for Wāhine

Te Waireka, a therapeutic care service for wāhine based in Ōtāne, closed its doors after opening in 2019. Te Waireka offered a holistic approach to healing and reintegration, supporting wāhine beyond the hīnaki and into the wider community. Through the E Hine programme, wāhine were empowered to reconnect with Te Ao Māori, regain their mana, and rebuild their lives—staying clean, securing housing, finding employment, and returning to their whānau with strength and dignity.

The number of wāhine that returned for the closing is a testament to the success of the E Hine programme, many talked of still doing the daily karakia, referring to their workbooks, and reconnecting with their whānau and marae through the programme.

Valentine Moses, one of the first women to enter the E Hine programme at Te Waireka travelled from Tūranganui-a-Kiwa to speak at the poroporoaki:

“They taught me how to be positive and get some positive into my life and I am happy to take it with me now; I was quite saddened to hear that Te Waireka was closing hence the reason I travelled through from Gisborne. It’s so sad that this place is closing because you are all so good at what you do with us. I still love the serenity prayer and incorporate that into my daily life. It’s been a privilege and a good learning curve; there’s still mountains and hurdles in the way but coming from Te Waireka it’s taught me just to take that leap and ignore what’s negative and bring in what’s positive. I’ve done a business course, and I took my business one step closer to launch. My love goes out to everyone that helped us through, especially me because at the time it was just about me, I learnt to widen my view on people, thanks everyone.”

Scan here to watch
wāhine talk about
Te Waireka



2017

TToH buys Tamatea Central Health offering primary health in Tamatea rohe and bringing 50 new staff onboard.

NGĀ KĀINGA



Heretaunga Ararau

Strengthening whānau across the housing poutama by cultivating and contributing to strong and vibrant communities.



Whakaruru Cres

Development partnership with HDC and NKII for 45 new whare in Pā Harakeke



A New Chapter

Taylor and Jordan's Whare Āhei Journey

For Taylor Hita and Jordan Davis, moving into a Whare Āhei home has been life-changing. With three young boys—Jordan, Braxton, and Brodie—the couple hoped to find a safe, warm and more stable environment to raise their whānau. Encouraged by Jordan's mum and inspired by a Facebook post, they applied for a Whare Āhei – affordables rental grant home—and within just two weeks, they were moving in.

The process, supported by the housing team, was far easier than expected. "I couldn't believe how easy it was," Taylor shared. "The usual tenancy process is so much harder, so it was awesome to actually make the application and then two weeks later we were in this house."

Now settled, the family enjoys a secure, fenced property in a neighbourhood surrounded by whānau Māori and friendly, active tamariki. Each child has their own room, with Braxton proudly setting up his gaming space and Jordan rarely leaving his room because he loves it so much.

Reflecting on their journey, Jordan said: "It's an awesome grant for people like us — who did life backwards. Instead of saving up and buying a house then having kids, we kinda did it the other way, and now we are in a place where we can save up properly to buy a home. There's a lot of young families along here that are like us which is so awesome."

With plans to purchase a home in the next five years, Taylor and Jordan's story is a powerful example of how the Whare Āhei, affordable rentals grant is helping families build a foundation for the future.

2019

The first sod is turned on the site of TToH's new whānau-housing development, Waingākau





Restoring Dignity Through Tenancy Support

In a heartening example of community advocacy, housing support worker Crystal Hapeta-Heta from Te Whare Huakina has made a profound impact in restoring dignity and stability to a tenant facing eviction and emotional distress.

The tenant, a grandmother with a previously stable five-year tenancy, found herself in crisis after opening her home to whānau whose actions led to property damage and neighborhood disturbances. This resulted in an eviction and a significant decline in her emotional and mental wellbeing.

Recognising the gravity of the situation, the housing support worker began meeting with the tenant weekly, offering emotional support and connecting her with essential services. This consistent care proved especially vital following a diagnosis of mild dementia.

Crystal's advocacy extended into the legal realm, representing the tenant during Tenancy Tribunal proceedings. Initially, the landlord sought \$10,000 in damages, including rental arrears and property damage. The first hearing was adjourned due to the tenant's distress but Crystal remained firm.

At the second hearing, the judge required proof of loss for the landlord's claims. It was revealed that the tenant's belongings—including deeply personal items—had been improperly disposed of.

Crystal cited the Residential Tenancies Act, challenging the landlord's actions and advocating for compensation.

Thanks to Crystal's knowledgeable and compassionate intervention, the landlord's claims were denied, and compensation was awarded to the tenant. The case highlighted the critical importance of tenant rights education.

The tenant has since moved into transitional housing and is pursuing further compensation for her lost belongings.

This story highlights the power of advocacy and the difference one dedicated worker can make in restoring mana and hope.



Te Ara Waiora: A Welcoming Space for Whānau Wellbeing

Te Ara Waiora continues to be a vital presence in the heart of Flaxmere, offering free, walk-in health services to whānau in a way that feels safe, familiar, and welcoming. Our location makes us accessible, our doors are open to all, and we see how well whānau respond to seeing Māori faces ready and willing to give advice and support whānau with their health needs.

Many of those who come through the doors are locals—some walk in by chance, curious to learn who we are and what we do. Others may come in to use our bathrooms or charge their phones. Whatever the reason, every visit leads to connection, kōrero, and care.

Our busiest season is winter, with increased demand due to seasonal illnesses. Our skilled nursing team provides a wide range of services—from health checks and flu vaccinations to sexual health support, smears, eczema care, respiratory support and more. Our nurses often refer whānau to health coaches, ensuring wraparound support that responds to individual needs.

Flaxmere locals would have seen our kaimahi out and about in the community. The team are passionate about letting everyone know that our free services are available to them and take every opportunity to attend events to spread the word.

What makes Te Ara Waiora special is the comfort and trust whānau feel when they walk in. As a Māori provider, we offer a space where people feel seen, heard, and never judged. It's a privilege to be in the village, and we honour that by responding to whatever whānau need—whether it's a quick chat, a health concern, a question or advice.

A Fresh Start

with Family Start

Sabrina and Zak made the decision to move to Hastings from Nelson to be closer to Sabrina’s Mum who had taken over care of two of their children. Unfortunately for them, their timing couldn’t have been worse, making the move to Heretaunga just two weeks after Cyclone Gabrielle hit.

With nowhere to stay, Zak and Sabrina, who was three months pregnant took what they could get and for the first few months of their time here, they lived in a tent at a holiday park.

Sabrina looked up Family Services in Hastings and came into our offices to find some support where she met Family Start Social Worker, Fiona, “We were introduced to Fiona who has helped us so much, our family just loves her.”

Sabrina and Zak faced a few challenges living at the holiday park. Being wet and cold was somewhat manageable, but when all their shopping was taken from a communal kitchen they reached out to the facilitators of Ngā Tau Miharo, Incredible Years parenting programme that they were involved with and they received kai vouchers to see them through.

“Fiona helped us to find emergency housing which was really difficult because we hadn’t been here for long and weren’t eligible, so we were looking for alternative housing options, like through facebook and Fiona helped us with food grants and social supermarket,” says Sabrina.

Fiona provided much needed advocacy for the family connecting with both WINZ, Oranga Tamariki and other agencies that could help.

Within six months of living here they moved into a small flat on Marine Parade and have now lived in their current new home for just over a year.

Fiona checks in every couple of weeks but she is always available when Zak or Sabrina need her, she’s only a text or a call away, and Zak and Sabrina know that they can trust her.

Fiona helped with whanau direct to get a lawnmower, furniture, bedding and she sourced a baby bed, clothes and towels before their 4th baby was born this year in May 2025. Fiona also did the same when their 3rd baby was on the way in 2023.

Zak is in his first year for his apprenticeship for steel fabrication and construction at Eastbridge in Napier, which he enjoys.

Fiona says, “they don’t sit back and wait, Sabrina is very proactive, and she knows what she’s doing, looks up what she needs and when she can’t find what she needs she will turn to me for some support.”

Fiona takes the lead with Oranga Tamariki as some sections of the act are a little complicated, with her contacts it is sometimes easier to talk with the



case manager to work things out and then bring the whānau in at a later date once things have been figured out between Fiona and the case manager.

Fiona says, “Families really struggle with the government agencies, and while I understand that these agencies have to work to the law, sometimes with our connections we can find more efficient ways to get the desired outcome for whanau.”

An example of this is a StudyLink situation in March 2024, which left Sabrina and Zak being unpaid, while StudyLink couldn’t help, Fiona spoke to someone at WINZ to understand what had happened and worked together with her contact to get a solution.

“Because Family Start has good relationships with a lot of these agencies, we are able to clear the path for whānau that are struggling to unravel the ins and outs of the law, eligibility requirements and different criteria that must be met,” says Fiona.

Sabrina has also completed studying Business Admin level 3 and is currently studying NZ Business Diploma level 5, she aims to major in Management.

“We think Fiona should get worker of the year, she has this warm cuddly nana feel and she has been so good to us.”

Family Start 25 birthday



Family Start celebrated its own milestone this year. As one of the cornerstone services of Te Taiwhenua o Heretaunga, it started in 2000 as a government-led early intervention service to support vulnerable

families. Family Start was established to improve parenting skills and child outcomes by connecting whānau with health, education and other community services such as Oranga Tamariki.

ORANGA



Heretaunga Haukū-nui

Promote and support whānau mana motuhake by providing whānau led services.

Ngāti Kahungunu IronMāori Marae Wero Ignites a Movement!

On Sunday 25 May, a new chapter in Kahungunu oranga was written as IronMāori, in partnership with Ngāti Kahungunu Iwi Inc, proudly launched the very first Ngāti Kahungunu IronMāori Marae Wero — a celebration of whanaungatanga, and kotahitanga through the spirit of triathlon.

This inaugural event brought together whānau from across Kahungunu rohe for a short-distance challenge: a 500m swim, 20km bike ride, and 5km run. The wero being, to get up and give it a go!

With 22 marae represented, the energy at the start line was electric. Ōmahu Marae, Kahurānaki Marae, and Te Aranga Marae (with a strong showing of Tāngata Tiriti) stood out among the many proud participants. Whānau travelled from as far as Hamilton, and a spirited roopu from Wairoa made the journey south to take up the challenge.

The event honoured all generations — from the youngest solo competitor at just 15 years old from Houngārea Marae, to the eldest at 78 years from Waipatu Marae, both completing the full course with mana and determination.

A special moment came from Rangiahua Marae, where three brothers — Keith, Brian, and Te Huia (Bill), aged 70 to 76 — embodied the kaupapa, showing that age is no barrier when the heart is strong and the wairua is willing. Their message was clear:

Get up, get outside, move your tinana, and bring your moko along for the ride!

We can't wait to welcome you to the next Ngāti Kahungunu IronMāori Marae Wero. Karawhiua!



Advocacy Leads to Independence for Papa Lib

The team at Tamatea Health & Social are used to going above and beyond to support and advocate for whānau in their rohe, so when Libya Walker’s moko, Tyla walked into the office looking for support to assist Papa Lib’s (Ripia Kireka Waaka) mobility in and around Waipukurau after a vehicle accident meant his car was written off, Tracey stepped up to the plate.

Tracey, a Rangatahi coach in the Ruataniwhā Street office completed an application to purchase a mobility scooter for Papa Lib through Individuals with Disabilities Committee of the Lottery Grants Board. The application was backed by numerous letters of support from the community and Hector Jones in Hastings offered to adjust their price to ensure that the application would meet the criteria, they also threw in free services and warranty checks.

Papa Lib, a proud descendant of Tapairu Pa and famous in his beloved community for his mahi over the decades which includes voluntary work at the kohanga, pools and charity stores. He is a Queens Service Medal recipient for Public Service, and a fisheries kaitiaki as well as a Justice of the Peace. His duties as a Māori warden surpassed expectations with his dedication to

rangatahi, and commitment to whānau who needed support or guidance through the youth and family court system.

Tracey received notification that the application for a scooter for Papa Lib was successful with the National Funds Team receiving more than 200 applications.

However deserving Papa Lib is to receive the grant to purchase the scooter, his humility and desire to give is ever present as only days before the scooter was delivered, he popped into Te Taiwhenua o Heretaunga office to let the team know to cancel the delivery and give the money to rangatahi that need it more than him.

Tracey is so pleased to have assisted Papa Lib to receive the scooter and says, “for someone who has given so much to our community and our people, it is awesome to be able to help him so that he can continue to be connected by using his scooter to get out and about.”



Jodeci

*Reclaims his Life,
one step at a time*

A visit to Hauora Heretaunga to renew his medical certificate became a turning point for Jodeci. Referred to the Hiwa-i-te-Rangi service, he began a journey of rebuilding his confidence and reconnecting with the world after a workplace accident in 2017 left him housebound.

An injury to his ankle severely limited his mobility, and the isolation took a toll on his mental health. With only his mum and brother for company, Jodeci's world became very small.

Support came through a Health Coach at Hauora Heretaunga, who helped him manage anxiety and introduced him to Malone from Hiwa-i-te-Rangi for social support. "My anxiety was so bad I stopped driving," Jodeci recalls. "One time I had a panic attack while driving through Flaxmere. After that, I just stayed home."

Malone began visiting Jodeci at home, encouraging him to go for short drives and eventually short walks. On one of their first outings, Jodeci saw the basketball courts and skate park at Flaxmere Park. "I was buzzing out—so much had changed. It really hit me how long I'd been inside."

Their regular outings helped Jodeci slowly re-engage with the community. A visit to Te Ara Waiora in Flaxmere Village introduced him to Health Coach Clayton Te Aho. "At first it was overwhelming," Malone says, "but something shifted, and Jodeci started feeling more comfortable in group settings."

"One day I just woke up and my anxiety was gone," Jodeci says. "The tools given to me helped, but it was like a switch flipped. It was amazing—and weird."

Now, Jodeci walks regularly with Clayton, exploring places like Pekapeka, Marine Parade, Ahuriri, and Roy's Hill Reserve. Conquering the steps at Roy's Hill was a major milestone—his accident had happened on stairs, so this was a real achievement. He's even started walking on his own.

Jodeci's physical health has also improved. "I was diagnosed with diabetes, but with help from Cece at Te Ara Waiora, I changed my diet and no longer need medication." A nutritionist also helped transform his household's eating habits—from takeaways to home-cooked meals. Jodeci now does most of the cooking, with his brother pitching in. "It's cool—and way cheaper."

Over time, Malone has supported Jodeci with budgeting, installing an adjustable shower in the bathroom, and connecting him with free counselling. These steps have helped Jodeci regain his self-confidence and independence.

Jodeci is now driving again, he has renewed his license and is working towards getting his full license, "It's been awesome. So many services have helped—not just me, but my mum and brother too. We're really grateful."

Oranga Niho Team Committed to Oral Health for Whānau

Our Oranga Niho team grew this year with the addition of Martin and Wendy Geddes from Scotland. Martin started his career as a community dentist in the Western Isles of Scotland and has worked as a dentist in Aotearoa for 20 years. After 18 years in private practice with his wife Wendy, they are both happy to join the Oranga Niho team at Hauora Heretaunga. Martin enjoys community dentistry and travels to Wairoa fortnightly to meet the needs of whānau there.

The Oranga Niho team are kept busy each day, with the waka going out to schools, regular bookings, emergency care and the Tō Waha programme for hapū māmā bumping up bookings as well.

Tō Waha has been running for four years and is free a dental programme that allows māmā to create an oral health plan during pregnancy along with one other support person living in the home. Tō Waha is an innovation that came about to promote healthy oral care at home starting with the parents so that healthy dental habits are set, giving pēpi the best chance at oranga niho as they grow.



1999

*Medical and dental
centre is established in
Portsmouth Road, Flaxmere.*



Waiorua: Waters that Sustain Life Through Crisis

After years of planning, preparation and co-design with whānau, whaiora and partners, this year we celebrated the official opening of Waiorua, a kaupapa Māori crisis respite service designed to support adults experiencing mental health and addiction challenges.

Waiorua offers a place of refuge, healing and reconnection – where those in crisis can seek support through short-term residential care in a warm and safe environment.

The six-bed whare was opened by Minister of Mental Health, Matt Doocey and sits within He Tāwharau Crisis Hub facilitating a multi-agency approach alongside Emergency Mental Health Service, home-based treatment teams, Peer Support, Ngā Rau Rākau, MSD and NZ Police which will ensure seamless care across the health system.

Tiwana Aranui described He Tāwharau Crisis Hub as place to whakamana whānau “It is not to divorce the whānau from responsibility but to enlighten and provide the tools to combat ‘Kaniawhea’ – desperation, fatigue and hopelessness.”

The name Waiorua carries more significance to Te Taiwhenua o Heretaunga as it was gifted by Pa Fred Reti and JB Heperi-Smith. Waiorua speaks to the sacred convergence of the Tukituki and Ngaruroro rivers—waters that sustain life, flowing from the Ruahine

ranges and carried by the female Āriki who nourishes the whenua from Tamatea through to Heretaunga.

Minister for Mental Health, Matt Doocey, acknowledged the power of interagency collaboration and the unique strength of kaupapa Māori models of care. His words affirmed what we always known: that healing begins with connection, aroha, and culturally grounded support.

As we open the doors of Waiorua, we reaffirm our commitment to the wellbeing of our whānau. Waiorua is a place of hope, a whare where the mana of each individual is upheld, and where the waters of healing flow freely.

2003

Mental health residential facilities are established for planned respite in Ardrossan Avenue, Flaxmere



A poem dedicated to the wāhine of Te Waireka

Wāhine From Waireka

Wāhine have come and now they're gone.

Some have been stubborn or do we call them head strong.

This place was created to allow them to be the very best now they were free.

Some came alone, some came with family, some came with a bracelet attached below the knee.

E Hine was the programme learning to be one of the Hine A strong staunch Deity.

We'd get them up early hurry them along off to check in.

Karakia waiata and so on.

Some would be keen, some would be not.

Some would say it's a whole lot of rot.

But they stayed in class learning as you do and we the kaimahi we learnt too.

We learnt how to share the good and bad and some of the time we shared we were sad.

We took them here, we took them there.

Appointments scheduled and some were not.

Personal shopping that was fun, shadowing wāhine who were guns.

We'd attend NA Waipuk was the ride off to meet Willie waiting inside.

You see Willie was their mate who talked them through where he'd been and what not to do.

And we won't forget Darren AOD Councillor for he had a nack.

Told them straight up and handled their push back.

Innovative learning where the wāhine went to learn computer and writing to name a few.

When the day was done we'd return home

Matariki the whare standing alone

And all of the rooms when you enter inside used to reside

They learnt where they come from which whakapapa was their line.

They learnt how to stand strong and make the wrongs right.

They learnt to take one day at a time and all this happened because they came to be.

Wāhine Strong Wāhine

You see they may have gone stepped out of here but

Waireka was the place where they got to be their very best of a Hine Deity.

– written by Cheryl Hawea

MĀTAURANGA



Mātauranga Māori Heretaunga Mātauranga

Revitalise Heretaunga mātauranga
and create Heretaunga resources to
invest in Heretaunga tangata.



Te Taiwhenua o Heretaunga v EPA Expert Consenting Panel



2009

*A new partnership is formed with the
Hawke's Bay Regional Council through
our Te Manaaki Taiao unit*

Before colonisation wealth and prosperity was sourced from lands and waters: The nature of the Heretaunga aquifer, Te Ipu o Taraia. Ngaruroro river – a braided river and braid plain: Te Awa o Te Atua, a history of running springs, food from water and independent hapū. A history of unfair dealing by the Crown, pressure to accede to arrangements, failure on every front, cultural significance taonga, loss of access to and control over our resources, omissions of consultation leading to massive land dispossession with Cyclone Gabrielle being the final blow.

The proposal which was approved by the Environment Protection Agency Expert Consenting Panel (under the fast-track consenting) was to extract over three million cubic metres of gravel over 20 years, with earthworks, diversion of groundwater, removal of vegetation, use of crane, dragline and bucket to “reach deep into the ground” various effects acknowledged include discharges and disturbances and ultimately leave a deep scar on Papatūānuku.

The group left in the early hours of the morning to receive an education on legal expertise in action with Natalie Coates and Max Harris providing an articulate chronology, determined scrutiny of the process and its flaws and expert reasoning as to why the extraction should not proceed due to an inadequate cultural evaluation and lack of application of Treaty Principles.

While this is still a work in progress, The court found that the panel failed to properly engage with the principles of Te Tiriti, overlooking the depth of connection between the people and the whenua at Maraekākaho.

The application now sits with the EPA consenting panel to reconsider its decision following the judgement handed down by Justice Andru Isaac.

For Te Taiwhenua o Heretaunga, this was not just a legal challenge—it was an act of kaitiakitanga, a responsibility to uphold the wellbeing of our whenua and our tāngata. The decision to quash the consent and return it for reconsideration is a reminder that processes must reflect not only legal obligations, but also tikanga, whakapapa, and the lived realities of our iwi and hapū.

We acknowledge the hard work of Natalie Coates and Max Harris.



Mōkihi - He Taonga Tuku Iho

Preparations for the mōkihi wananga held at Houngarea Marae in March started long before Ngā tohunga Mōkihi from Kai Tahu came along to share their pūkenga with us.

In January this year a callout for anyone keen to join in mahi hauhake raupō was sent across the airwaves. Dozens of people showed up at Waireporepo to harvest the raupō where it was taken to a shed to dry for a few months.

The wananga, presented by Maatakiwi and Joe Wakefield with Tim Te Maiharo took everyone on a journey from Te Orokohanga through to the coming about of raupō through the joining of Hine-te-Repo and Tane. The pūrakau that were shared had everyone spellbound and keen to hear and learn more. Joe shared how practical and innovative our tipuna were, living off the land, using the land, sea and waterways with all its natural resources to hunt, gather and store kai.

They discussed how mōkihi were an essential means of transport for our tipuna. Raupō was abundant and ideal for constructing a light, buoyant and easily constructed raft to travel across rivers, swamps and wetlands.

At the closing of the kōrero, the hands-on wananga started and everyone took part in making mini-mōkihi, poi and manu taratahi. This gave everyone a mini prototype to look at and hold and then take home and share with their whānau.

Two mōkihi were carefully built over a few hours with everyone contributing to the final waka before being taken to Haumoana to be launched.



The names of the mōkihi are Te Rerenga Mai Tawhiti and Te Whakareporepo and they are available to be seen and touched at Te Taiwhenua o Heretaunga main office.

The day finished with everyone having a turn on the mokihi, paddling across the mouth of the Tukituki Awa, understanding how to position yourself safely on the waka, taking in the surroundings and enjoying the reclamation of our traditional practices.



Marae Open Day: A day of unity

This year in the lead up to local government elections and with our Māori Wards under threat, three marae opened their whare to the public so that Tangata Tiriti and anyone who had never stepped onto a marae could experience a pōwhiri, understand the protocols on the marae, and feel free to wander around and immerse themselves in activities, traditions and whanaungatanga.

Hundreds of people gathered at the respective gates of each of the three marae to be welcomed. They were met with kōrero and waiata, and those who wanted to know more were taken around and given an in depth tour along with an introduction to the stories of the wharenui and surrounding areas.

One visitor who has lived in Hastings for over 50 years said that she felt honoured to be invited to Mangaroa Marae for the day, she said that she had lived in Maraekakaho her whole life and had driven past the marae thousands of times, often seeing tangi and other events taking place. Now she said that she feels a connection to the marae and that her fears and curiosity have been quelled and she will jump at the chance to go to a marae the next time that she is invited.



Ko ngā Rangatira mō Āpōpō te take!

Chad Puna, a dedicated kaiwhakamana with Mana Ake service shares the depth and impact of his team's mahi with tamariki across the rohe.

Mana Ake works with Year 1 to 8 tamariki in kura across Heretaunga and Tamatea, offering kaupapa Māori early intervention programmes designed to build emotional resilience, social skills, and healthy coping strategies. The team work to support our rangatira mō āpōpō by helping them navigate life's challenges in safe, pro-social ways.

Programmes range from whole-school and classroom sessions to small groups and one-to-one support. Mana Ake meets tamariki where they are, using natural settings and everyday resources to make learning feel familiar and relatable.

Visibility and trust are key. Chad speaks about the team attending sports and cultural events to become a familiar face to tamariki and whānau. "We want the kids to recognise us, to feel safe with us so that they can share where they're at and we can help them move forward," he said.

Whānau involvement is central to the kaupapa. While busy lives can make engagement challenging, Chad has seen the ripple effect of tamariki taking what they've learned home, sparking new conversations and connections. "The kids are the proof in the pudding," he said. "They introduce us to their parents; they share their tools — it's beautiful to see."

Mana Ake programmes begin with karakia and whanaungatanga, and reo Māori is woven throughout. One standout initiative, Ngā Hua o te Taiao, uses the maramataka to guide activities, introducing it through mahi maara, then building on the understanding of how the marama affects us, then we change it up and bring it into other activities — high energy days for movement and play, low energy days for reflection and grounding. "It teaches balance," Chad explained, "and helps kids understand that there's a time to be tau and a time to burn energy."

The service also supports tamariki affected by events like Cyclone Gabrielle, helping them process change, loss, and uncertainty. Chad described how Mana Ake helps tamariki build resilience, not by avoiding hard emotions, but by learning to express them safely and honestly.

Throughout the kōrero, Chad's gentle, relational approach shone through. He spoke about showing aroha, using humour, and treating tamariki as equals. "We don't come in hot with bossy uncle vibes," he laughed. "We come in with kindness and honesty — and the kids respond to that."

Mana Ake is a kaupapa of care, connection, and growth. Through their mahi, the team demonstrate being tika and pono and showing aroha to help guide tamariki as they fill their kete with tools to strengthen their identity, and prepare for whatever life brings next.

Attendance Starts at Home

Attendance Advisor Andrew Kingi sees his role as more than just addressing persistent unjustified absences from school. For him, it's about building relationships with whānau, understanding the barriers that prevent tamariki from attending school, and working alongside families to remove those barriers—ultimately supporting a sustainable return to education, whether that's mainstream schooling or alternative pathways.

Attendance advisors act as a bridge between schools and whānau, helping families facing high absenteeism for a range of reasons to re-establish regular school routines. In Hawke's Bay, attendance currently sits at around 59%, which aligns with national figures. However, in Hastings and Flaxmere, the numbers are more concerning—with approximately 2,000 tamariki in Hastings and 900 in Flaxmere experiencing high levels of absenteeism.

There are many reasons why a child might not attend school—bullying, cyberbullying, family responsibilities, or ongoing illness. Sometimes, the reasons are less obvious. Through open and honest kōrero with whānau, we can uncover the real issues and begin to work through them together.

One recent case stands out. A solo dad had returned from the hinaki and made a life-changing decision: to get clean, turn his life around, and follow a path of faith. He committed to being a better father and worked closely with Oranga Tamariki and Kāinga Ora to create a stable, nurturing environment for his children. Although he faced setbacks and briefly returned to old habits, he quickly refocused on his goals and his faith.

Through determination, he regained custody of his children and secured a where they could call home. However, during their time in foster care, his tamariki had not been attending school. While grateful for the housing support from Kāinga Ora, the move had taken the whānau away from their familiar community and support networks. Transport was also a challenge, leaving them isolated in their new environment.

I supported the dad by offering practical options and resources to help him gain independence—furnishing his home, improving nutrition for his children, and navigating support services. On my next visit, he had a runabout car, was enrolled in a parenting programme, his tamariki were eating well-balanced kai, and they were back at school.

Our work is about responding to the immediate needs in front of us and helping whānau remove the barriers to education. In this case, it meant empowering a father with the tools and support he needed—not taking over but walking alongside him. He knew what he wanted for his children, and with a little help, he made it happen.





Approaching Whakamomori
with empathy and manaaki

This week, I had the honour of attending the first of five wānanga in a Suicide Intervention and Prevention training facilitated by Whaea Vicky Murray, a knowledgeable and compassionate tutor from Te Pū Wānanga o Anamata. Over the 3 days, we engaged in a deeply insightful and emotionally powerful kaupapa that explored the trends in suicide among Māori and the intergenerational impact of colonisation on whānau ora.

What made this wānanga especially meaningful was the shared space we created, every single person in the room had experienced the pain of losing someone they love to suicide. It was both heart-wrenching and healing to hear each other’s stories, and inspiring to see how everyone, despite their own grief, is committed to giving back to the community in some way.

We’re learning not only how to identify the signs of suicidal distress, but also how to respond with empathy, cultural safety, and manaaki. The tools and knowledge we are gaining are ones we can carry into our everyday mahi, making our practice more informed, responsive, and grounded in kaupapa Māori values. This first wānanga has set a strong foundation for the journey ahead, and we all left feeling empowered, connected, and ready to continue this important mahi.

The mamae of suicide is something that never leaves. It changes the way you see everything, the way you see silence, laughter, pain and even resilience. Our people deserve better. We need more culturally grounded mental health support, more Te Ao Maori spaces for healing, and more open korero about whats really going on behind closed doors. Suicide isn’t just a mental health issue, it’s a whakapapa issue, a social issue, and a collective responsibility.

By completing this tohu Level 5 New Zealand Certificate in Public Health and Health Promotion Suicide Intervention and Prevention, we are one step closer to helping our hapori thrive and break down barriers to overall wellbeing.

- Nā Mereohia Wilson-Munday



Ikanui – Ko ngā Rangatira o te Moana

Ikanui – Ko ngā Rangatira o te Moana is a hapū-led initiative that honours the deep ancestral connection between hapū and the great whales (ikanui) of Te Matau-a-Māui. This kaupapa, guided by the leadership of Senitra Nathan-Marsh, Levi Walford, and Joe Reti, was born from the voices of hapū who expressed a longing to reconnect with their tuakana, their rangatira, their tūpuna— ngā ikanui.

The initiative seeks to restore and uphold the tikanga, mātauranga, and relationships that have long existed between tangata whenua and ikanui, particularly during times when these sacred beings strand or pass away on our coastlines.

In February this year, when two rare strap-toothed beaked whales stranded at Waipurekū, the mother passed while efforts were made to refloat her, and her calf later beached herself. In response, a pānui was sent to local hapū, inviting whānau to participate in the flensing process—a practice rooted in both cultural tradition and scientific inquiry.

It opened the discussion around sharing kōrero and building capacity around the traditional processes that hapū hold to uphold the mana of ikanui when they strand on our coastlines.

Whānau from Ngāti Hawea, Ngāti Hori, Ngāti Kautere, Te Taiwhenua o Te Whanganui-a-Orotū, Te Manaaki Taiao, DOC, and marine scientists came together to collect valuable insights to help understand the reasons behind the stranding, while also ensuring the whales were honoured with the dignity and respect befitting their status as rangatira of our moana.

This kaupapa provides a living example of how mātauranga Māori and science can walk side by side—strengthening our connection to te taiao

WHANAKE



Heretaunga Takoto Noa

Enhance whānau/hapū by empowering
marae/hapū capability and capacity.



Our Kotahitanga Twilight Gala in March brought together kaimahi, whānau, tamariki, kaumātua and ngā marae o Heretaunga in a celebration of unity. Whānau Ora led the event, reconnecting our communities through kai, entertainment, and pākihi Māori stalls.



Kotahitanga Twilight Gala

Mā te kotahitanga e whai kaha ai tātou
In unity we have strength





Moko Mō Kai

Moko Mō Kai is a beautiful expression of whakamana - brought to life by the incredible wairua of local tā moko artists. Initiated in December 2022 through the vision of Cody Hollis and Josh Hurae, this kaupapa transforms the art of tā moko into a powerful act of giving, ensuring that whānau across our rohe can enjoy a full table and warm hearts during the festive season.

What began as a simple idea, quickly gained full momentum. In 2024, more artists joined the kaupapa, including Tawhirimatea Prisk and Leroy Waihape each dedicating an entire day—working from morning until midnight—to gift tā moko in exchange for a koha of kai.

No money changes hands. Instead, those receiving moko bring a shopping bag full of kai which is then lovingly repacked by our Whare Huakina team into care parcels.

These parcels are delivered to whānau in need, and the impact is profound. Many recipients are moved to tears, overwhelmed by the kindness of artists they've never met. The gesture is more than generous—it's transformative. It reminds us all of the strength of our community and the power of giving with heart.

Held in Takarangi in 2024, while Te Aranga Marae was unavailable, the event also offered mirimiri and haircuts.

Te Taiwhenua o Heretaunga is proud to support Moko Mō Kai—an initiative that embodies the very best of who we are as a people. It is a living example of how Māoritanga and manaakitanga can uplift and nourish whānau.



Ngā Taura o te Aroha

caring for our elderly

Pat has been living with aphasia following a stroke two years ago. This condition makes it difficult for her to express herself and understand others, and sometimes her words don't quite come out right. Despite these challenges, Pat is fiercely independent and hesitant to ask for help.

When Age Concern referred Pat to Ngā Taura o te Aroha, our kaimahi knew that building trust would take time. Through gentle, consistent home visits, Ashley and Kymmy slowly formed a relationship through their aroha and manaakitanga. Eventually, Pat opened up and shared her needs—revealing a living situation that could be improved with the right support.

Ngā Taura o te Aroha is a kaupapa Māori service that advocates for kaumātua experiencing isolation, elder abuse, or neglect of their own wellbeing. Our approach is guided by tika, pono me te aroha, ensuring that every kaumātua is treated with dignity and mana.

With Pat's trust, Ashley and Kymmy reached out to Re-Source, enabling her to replace worn-out furniture and receive a new bed, bedding, and a dresser—so she no longer had to live out of containers on the floor. As her MSD agents, regular lawnmowing services were organised and they were able to secure funding for a skip bin to clear out old furniture and help declutter her home, creating a safer and more comfortable space.

Pat now feels more supported in her day-to-day life. Ashley accompanies her to GP appointments when Pat needs help with communication and just knowing that this is available makes a real difference for Pat.

Six months on from that first visit, Pat looks forward to her weekly Thursday visits from the team. She attends fortnightly aphasia support hui and is a regular at the Kaumātua Ora programme, where she enjoys connecting with others.



"I used to only have one friend before going to Kaumātua group, now I have so many! Especially the ones that get picked up in Flaxmere,"

This journey with Pat reflects the heart of Ngā Taura o te Aroha—walking alongside our kaumātua, listening deeply, and responding with compassion and care. It's about restoring mana, strengthening relationships, and ensuring our elders are always cared for.



Restorative Justice: From Regret to Resolution

When tough times led to regretful actions for Mr Toso, as an alternative to pressing charges, the police made an assessment and referred him to Te Pae Oranga panel. Te Pae Oranga iwi-led panel supports rehabilitation and aims to keep people out of the court system and prevent reoffending.

Te Pae Oranga worked with Mr Toso to understand what went wrong and offered support for future challenges. The final step was a kanohi-ki-te-kanohi kōrero with victims, the Mareko whānau.

At this meeting Mr Toso expressed deep remorse for his actions offering a heartfelt apology and provided an insight into the desperate situation that led to the offences. He also promised to cover any costs that were incurred.

The Mareko whānau accepted the apology, and together they reached a resolution that satisfied everyone—including the Police, who gifted kai parcels to both families.

Te Pae Oranga committee member George Edwards said,

“This is a shining example of Te Pae Oranga working well, both parties come together and have an opportunity to speak, apologies are made and accepted, and at the end, all walk away feeling closure and an ability to move forward in life.”

Tamariki Bring Their Voice to the Parehuia Table

For five years, our Whare Matua at Te Parehuia have opened the doors and their arms to tamariki from all walks of life, understanding that each child carries their own story, their own pain and most of all, their own potential.

All tamariki that come into our care are not just cared for; they are honoured. Our Whare Matua work as one, aligning values with actions, ensuring that everyone who stays in the whare, whether for a short stay or a long stay feels safe, heard, and valued.

Education is a hurdle for some, with exclusions or social, mental or intellectual abilities limiting a child's options. When this happens, the team steps in, sometimes resorting to home-schooling to keep their minds engaged, although they are not teachers, they are caregivers who understand the importance of learning and growth.

“It is the kitchen table that has become the safe place for the tamariki,” says Allan Taylor, Manager of Parehuia Whare. “At the table, we see the kids open up, at the beginning they don't even want to say karakia, but it is part of our daily routine, so at mealtimes we all sit at the table, say karakia and eat together. It's sad to know that some kids have never experienced eating a meal at a table before but over time, it becomes normal and is appreciated.”

Allan explains how the dinner table has turned into a place where tamaiti feel safe enough to express themselves, whether it is sharing their pain, their joy or their dreams. “It happens right here at the kitchen table; everyone is calm and enjoying a meal together, and then slowly but surely, sometimes after a rough day, the child will let us in to what they are feeling, what thoughts and emotions are on top for them and together we talk it out.”

The Whare Matua also get to see changes in eating behaviour. When one young man arrived, he would only eat rice or chicken nuggets. Over six months, the team gently introduced new kai. By the end of his stay, he was enjoying pork chops and bought a dinner to thank the team and provide the last shared meal he would eat at the table.

For Allan and the team, routine is key. “Breakfast, lunch, tea, playtime and showers are always at the same time, we put structure in place for the kids by creating a sense of normalcy for the tamariki, creating a feel of home for them.”

The routine becomes so embedded that the karakia mō te kai is learned by heart and the children either take turns at saying it, or they say it as a group. On one occasion when a new child entered the whare, an older child let him know - don't eat yet, we say karakia first. These little moments make all the struggles of the whare worthwhile for Allan and the team. Although each child bears some level of pain, a small breakthrough can take place, and a tamaiti steps up to take his place as a tuakana in the whare.

For Allan and the team, the goal is simple: that every child leaves Parehuia having learned something. They may not have their lives changed overnight, but they leave with tools, hope and memories of what a loving home feels like. Many go on to live with good caregivers, building on the foundation laid at Parehuia.

The whakatauki of the whare is mā te huruhuru ka rere te manu –and the team work hard to provide the necessary resources to tamariki so that they can thrive.

2021

Te Parehuia Whare opens in 2021 with Oranga Tamariki and Te Taiwhenua o Heretaunga partnership



ŌHANGA



Heretaunga
Haaro o Te Kaahu

Empower individuals and whānau to become successful business owners and entrepreneurs through mentoring, mahi creation, innovation, and opportunity creation.

Bizezi: All the Tools You Need to Succeed

Bizezi helps emerging entrepreneurs turn their business idea into action. Tips, tricks and tools are provided to learn how to validate ideas, build a solid business plan, and gain practical skills through tailored training programmes.

Heeni Carlson took part in the 10 day programme

Attending the course provided me with valuable skills and knowledge to strengthen my business operations and growth. I also developed a better understanding of financial management, marketing and strategic planning. Overall, I felt supported in building confidence, professionalism and long-term success."





Twilight Gala Showcases Local Enterprise

Our Twilight Gala held in March this year saw 40 stalls selling their wares to the thousands of whanau that came along despite the pouring rain.

The Twilight Gala was a vibrant showcase of Māori enterprise, with stalls offering an impressive range of products and services that reflected both creativity and cultural pride. Whānau enjoyed delicious kai like mussel chowder and Dubai chocolate, while browsing woven kākahu, handcrafted jewellery, and taonga pounamu. Some stalls offered massages, handmade candles, lush plants, and pre-loved clothing—showcasing the diversity and innovation of local Māori businesses.

Marae stalls grabbed the chance to fundraise with Ruahāpia selling their famous steamed pudding along with other tasty treats to raise funds for a playground at their marae.

Kiri Te Meihana, of Mā and Pā's in Waipukurau jumped at the opportunity to set up shop at the gala. "I knew that the vibe would be awesome, and it was a great opportunity for me and my whānau to show other whānau that there's Māori storeowners out there that they can tautoko" says Kiri.

The Twilight Gala was a celebration of Māori enterprise in action. By creating a relaxed atmosphere for whanau to walk around while listening to local musicians they could take time to connect directly and support whānau, marae and business owners.

Mike Paku was thrilled with the afternoon saying that when Māori enterprise is visible and supported, the whole community benefits and that this event demonstrated the strength of kaupapa Māori-led initiatives and the value of supporting economic pathways for whānau.



Te Haaro Board 2025 - 2027

Te Taiwhenua o Heretaunga governance is carried out by Te Haaro Board of Trustees. Te Haaro determines the strategic direction of Te Taiwhenua o Heretaunga and members are responsible for ensuring it is compliant with all legal and statutory requirements. The trustees are elected by 14 Heretaunga Marae.



Mike Paku
Chair



Kane Koko
Deputy Chair



Nicola Kihirini
Waipatu



Heeni Carlson
Houngarea



Leah Hapuku-Annan
Kahurānaki



Donna Keefe
Mihiroa



Charmaine Pene
Rūnanga



Shelley Pritchard
Te Aranga



Ripeka Kireka
Matahiwi



Moana-Lee Mackey
Ōmahu



Diane Huriwai
Te Āwhina



Thompson Hokianga
Mangaroa



Paula Savae
Taraia



Christine Tamati
Korongatā



Horiana Williams
Waimārama



Crystal Edwards
Ruahāpia
NKII Heretaunga
Representative

Senior Leadership Team

Te Taiwhenua o Heretaunga Senior Leadership Team are responsible for the operational side of the organisation. Their leadership ensures all of our contractual obligations are fulfilled, and that the organisation runs smoothly, safely and efficiently.



**Waylyn
Tahuri-Whaipakanga**
Kaiwhakahaere Matua
Chief Executive Officer



Marei Apatu
Te Kaihautū



Lum Tahuri
Pou Tikanga



Kara Edwards
GM Ōhanga



Catherine Sheridan
GM Pūtea



Te Riwa Graham
GM Rangatōpū



Tatiana Greening
GM Oranga



Natasha Poloai
GM Tāngata



Bryce Kihirini
Kaupapa Māori
Clinical Governance

New Committee Supports Sustainability and Safety

Te Haaro Board enhanced our audit and risk capabilities this year by appointing a Finance, Risk, Audit and Compliance Committee (FRACC) to provide oversight and advice on financial matters, risk management, and internal controls. The committee’s role is to ensure that Te Taiwhenua o Heretaunga is operating effectively, managing risks appropriately, and maintaining trust to ensure the long-term wellbeing of our organisation.



Joanne Teaukura-Walford



Naomi Whitewood



Margaret van Schaik



Owen Wilson



Zander Lyons

Kaupapa Driven, Clinically Informed Governance

This year Te Taiwhenua o Heretaunga established the Kaupapa Māori Led Clinically informed Governance Group (KMLCGG) to provide strategic, cultural and clinical leadership and ensure our services meet the highest standards of care, in alignment with the New Zealand Health Standards. This group advises the CEO on clinical governance matters and leads the development of governance work plans that are built on Kaupapa Māori values and Te Tiriti o Waitangi principles.

The group is made up of three kāhui—Allied Health, Clinical, and Non-Clinical—each bringing unique expertise and perspectives to the table.

This inclusive structure reflects our commitment to holistic, whānau-centred care, ensuring that governance decisions are culturally led and informed by the full spectrum of service delivery.

Guided by the values of aroha, manaakitanga, whanaungatanga, whakamana, kotahitanga, and kaitiakitanga, the governance group ensures that our clinical governance is not only safe and effective, but also culturally responsive and mana-enhancing. Together, these groups work in unity to uphold the mana of our people, ensuring that whānau wellbeing remains at the heart of everything we do.



Clinical Governance Kāhui
Bryce Kahirini, Audrey Robin, Michelle Smith, Tina Godbert, Martin Munyaradzi, Rawinia Hape

Financial Summary

During the financial year 1 July 2024 to 30 June 2025, Te Taiwhenua o Heretaunga (TToH) Group recorded revenue of \$64.4M and a net surplus of \$7.7M.

An unqualified audit opinion was issued for the year ended 30 June 2025.

During the 2025 financial year, Te Taiwhenua o Heretaunga (TToH) Group recorded a decrease in total revenue compared to the previous year, of 8.46%. This decline was primarily attributable to lower income from construction contracts i.e. external property sales, and revenue from services. Nevertheless, the Group successfully increased grant funding and diversified other income streams, which helped mitigate the reduction in construction and service-related revenue.

Net Surplus

The overall group result is a surplus of \$7.7M. The Group remains dedicated to providing essential community services, property developments for whānau and the affordable housing projects.

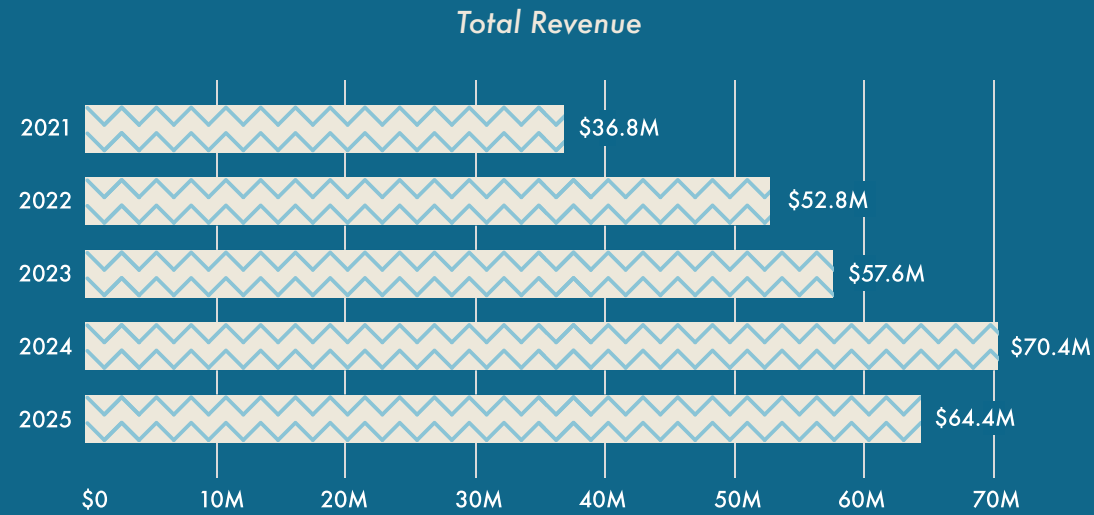
Asset Base

TToH Group continues to demonstrate financial strength, maintaining a healthy balance sheet throughout the year. As at 30 June 2025, the Group’s accumulated reserves have grown to \$49.7M, up from \$41.5M in 2024. The reserve position ensures that TToH remains well-equipped to meet its financial obligations as they arise, supported by effective cash flow management. Looking ahead, the Group is committed to proactively navigating emerging opportunities and challenges within its contractual landscape, ensuring sustainable growth and resilience for the benefit of our whānau and community.

Financial History

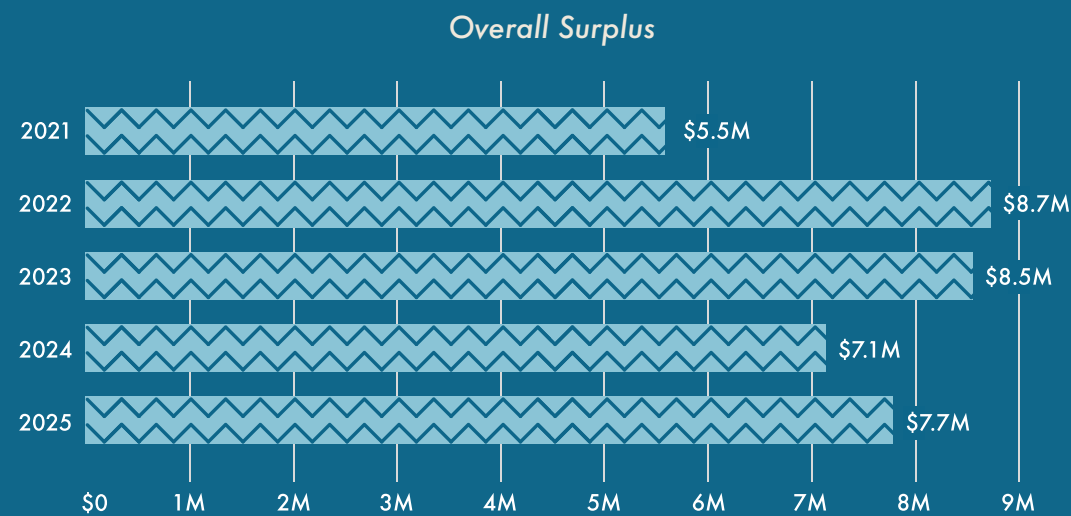
Over the past 40 years, Te Taiwhenua o Heretaunga (TToH) Group has steadily built its asset base through successful partnerships with government agencies and careful reinvestment of financial surpluses. Importantly, these assets have been generated independently of Treaty Settlement funds. All assets are legally held by the Trust, with stewardship vested solely in Te Haaro for the charitable purposes defined in the Trust Deed. The Group’s sustained growth and resilience reflect a legacy of prudent management and informed decision-making.

Te Taiwhenua o Heretaunga Group
Financial Performance 2021 - 2025



Revenue

TToH Group achieved revenues during the current year of \$64.4M.



Overall profit and loss

TToH Group recorded a surplus of \$7.7M for the current year.

Te Taiwhenua o Heretaunga Trust
Summary General Purpose Financial Report
Summary Consolidated Financial Statements for the Year Ended 30 June 2025

All figures are in NZ\$ and rounded to the nearest thousand

Summary Consolidated Statement of Comprehensive Revenue and Expense for the year ended 30 June 2025	2025	2024
	\$000's	\$000's
Revenue from Operations	64,451	70,407
Cost of Sales	(4,981)	(12,326)
Gross Profit	59,470	58,081
Expenses from Operations	(53,035)	(51,890)
Operating Surplus	6,435	6,191
Finance Income	1,569	888
Finance Costs	(250)	(19)
Net Finance Income	1,319	869
Share of equity accounted investees surplus for the year	28	79
Surplus/Total Comprehensive Revenue and Expense	7,782	7,139

Summary Consolidated Statement of Changes in Net Assets/Equity for the year ended 30 June 2025		
Balance as at 1 July	41,536	34,653
Inventory Adjustment	688	0
	42,224	34,653
Total Comprehensive Revenue and Expense	7,782	7,139
Distributions	(260)	(256)
Balance as at 30 June	49,747	41,536
Comprising:		
Accumulated Revenue and Expense	49,747	41,536
Total Net Assets / Equity	49,747	41,536

Summary Consolidated Statement of Financial Position as at 30 June 2025		
Current Assets	46,226	50,536
Non-Current Assets	40,336	16,740
Total Assets	86,562	67,276
Current Liabilities	28,430	25,224
Non-Current Liabilities	8,385	516
Total Liabilities	36,815	25,740
Total Assets / Equity and Liabilities	49,747	41,536

Summary Consolidated Cash Flow Statement for the year ended 30 June 2025		
Net Cash Flows from Operating Activities	20,302	14,971
Net Cash Flows to Investing Activities	(25,441)	(14,959)
Net Cash Flows to Financing Activities	8,133	(19)
Net Decrease in Cash and Cash Equivalents	2,994	(7)
Cash and Cash Equivalents at the Beginning of the Year	8,233	8,240
Cash and Cash Equivalents at the End of the Year	11,227	8,233

Te Taiwhenua o Heretaunga Trust
Summary Consolidated Statement of Service Performance
for the Year Ended 30 June 2025

OUR OUTCOMES		
Nga Kainga		
	2025	2024
Support whānau into housing ownership, tenancy, social and emergency housing		
# of Housing Service Referrals	344	332
Build 120 Homes		
# of Homes Built	22	12
Oranga		
	2025	2024
Support 20,000 whānau in the region		
# of completed appointments by all services in PMS	45,379	46,500
Alternative types of healthcare		
# of Whānau using alternative methods of healthcare such as rongoa, mirimiri and mindfulness	114	121
Whanake		
	2025	2024
Support Tamariki and their whānau on their journey of Tino rangatiratanga		
# of core and additional visits by Tamariki Ora	4,352	4,458
Support Rangatahi and their whānau on their journey of Tino rangatiratanga		
# of Rangatahi enrolled in health-related services Hauora & Taiora	457	296
Ohanga		
	2025	2024
Work with employers, industry, local government, training organisations and other entities to access or create employment opportunities for		
# of goals set by Whanau relating to employment, or gaining skills, knowledge and relevant information that will increase the chance of employment e.g. licences, training etc Whānau Ora	157	156
# of staff in education or training	156	99
# of rangatahi offered cadetships, and of those cadetships, were offered fulltime jobs at TToH	-	2

This summary general purpose financial report have been extracted from the full general purpose financial report and prepared in compliance with PBE FRS 43 Summary Financial Statements. They comply with Public Benefit Entity Standards as they relate to summary financial statements. All figures are in NZ\$ and rounded to the nearest \$000's.

The full general purpose financial report was authorised for issue by the Trustees on 6 November 2025.

The full general purpose financial report have been prepared in accordance with PBE Standards and they comply in full with those Standards.

The summary consolidated financial statements do not include all the disclosures provided in the full consolidated financial statements and cannot be expected to provide as complete an understanding as provided by the full consolidated financial statements.

The full consolidated financial statements have been audited and an unmodified opinion was expressed over all periods presented in these summary consolidated financial statements.

A full set of the audited consolidated financial statements is available from: The Chief Executives Office, PO Box 718, Hastings 4156. Telephone 06 871 5350.



Report of the independent auditor on the summary general purpose financial report

To the Trustees of Te Taiwhenua O Heretaunga Trust

The summary general purpose financial report comprises:

- The summary consolidated financial statements, which comprise:
 - the summary statement of financial position as at 30 June 2025;
 - the summary statement of comprehensive revenue and expense for the year then ended;
 - the summary statement of changes in net assets/equity for the year then ended;
 - the summary statement of cash flows for the year then ended; and
 - related notes.
- The summary consolidated statement of service performance for the year ended 30 June 2025

Our opinion

The summary general purpose financial report are derived from the audited general purpose financial report of Te Taiwhenua O Heretaunga Trust, including its subsidiaries (the Group) for the year ended 30 June 2025.

In our opinion, the accompanying summary general purpose financial report are consistent, in all material respects, with the audited general purpose financial report, in accordance with FRS-43: *Summary Financial Statements* issued by the New Zealand Accounting Standards Board.

Summary general purpose financial report

The summary general purpose financial report does not contain all the disclosures required by the Public Benefit Entity Standards issued in New Zealand (NZ PBE Standards). Reading the summary general purpose financial report and the auditor’s report thereon, therefore, is not a substitute for reading the audited general purpose financial report and the auditor’s report thereon. The summary general purpose financial report and the audited general purpose financial report do not reflect the effects of events that occurred subsequent to the date of our report on the audited general purpose financial report.

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pwc.co.nz



The audited general purpose financial report and our report thereon

We expressed an unmodified audit opinion on the audited general purpose financial report in our report dated 7 November 2025.

Information other than the summary general purpose financial report and auditor's report

The Trustees are responsible for the annual report. Our opinion on the summary general purpose financial report does not cover the other information included in the annual report and we do not express any form of assurance conclusion on the other information.

In connection with our audit of the summary general purpose financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the summary general purpose financial report, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees for the summary general purpose financial report

The Trustees are responsible, on behalf of the Group, for the preparation of the summary general purpose financial report in accordance with FRS-43: Summary Financial Statements.

Auditor's responsibility

Our responsibility is to express an opinion on whether the summary general purpose financial report are consistent, in all material respects, with the audited general purpose financial report based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) 810 (Revised), *Engagements to Report on Summary Financial Statements*.

Our firm carried out other assignments in the areas of tax advisory services, business advisory services, and subscription to PwC professional development portal. The firm has no other relationship with, or interests in, the Group.

Who we report to

This report is made solely to the Trustees, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and the Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

PricewaterhouseCoopers

PricewaterhouseCoopers
7 November 2025

Napier



Pūrongo ā-Tau

Annual Report 2025

1 July '24 to 30 June '25

Te Taumata o Waingākau



Mike Paku



Kane Koko



Waylyn
Tahuri-Whaipakanga



George Reedy

Karere ā-Tiamana

Waingākau Chair Message

Tangata ako ana i te kāinga, te tūranga ki te marae, tau ana

Eight years after purchasing 9.3 hectares of land in Flaxmere West and seven years since that rainy day when we turned the first sod alongside Ngāti Kahungunu Iwi and Hastings District Council, I now walk the streets of Waingākau filled with pride.

Such pride comes with getting closer to fulfilling the dreams and aspirations of our Nannies and Koroua back in the 90's, those who envisioned a mataawaka marae surrounded by whānau creating a sense of a papakāinga in Pāharakeke.

We have not strayed too far from the original concepts that were laid out and we are proud to have 73 homes built or nearing completion in the development to date which brings us close to finalising Stage 6.

Our vision of a thriving, intergenerational community for first-home buyers is coming to life beyond all expectations. As we walk the streets, we hear the laughter of joyful tamariki, feel the safety of our surroundings, see mindful drivers passing slowly and respectfully, and know that each night, those tamariki are being tucked into warm, dry homes filled with love and security.

Homeownership continues to deliver strong economic benefits for our whānau and communities. It provides financial stability through predictable housing costs, enables wealth creation via property equity, and fosters long-term investment in local economies.

The social benefits for our tamariki are vast, with a sense of security and continuity, bringing a sense of belonging and laying the foundation for better educational outcomes while normalising the belief of owning your own home. These outcomes are what spur us to continue to support first-home buyers and fostering intergenerational prosperity.

We continue to enhance the local and in particular Māori economy by engaging local contractors whose values align with ours with an objective of facilitating employment or development opportunities. We are proud to have around 86% of kaimahi Māori onsite and we actively encourage an increase in this number.

Our Whare Āhei Affordable Rentals Grant has helped 21 whānau get closer to their homeownership dream by offering rental homes at 80% of market rental rates, enabling whānau to save for a deposit while living in secure, quality housing. Coupled with progressive homeownership and shared equity, we are pleased to offer different pathways for whānau to get onto the property ladder.

I offer my sincere thanks to whānau first and foremost who shared our dream and chose to start their journey with Waingākau. Thanks must also go to the ringa raupā in our Waingakau team who go to great lengths to awhi and tautoko whānau along their journey, and our funders, partners and many contractors who also have had a hand in creating a community that we see flourishing everyday.

Tihei mauri ora
Tihei Waingākau!



**“Tangata ako ana i te kāinga,
te tūranga ki te marae, tau ana.”**

*A person nurtured in the community
contributes strongly to society*

Sorted Kāinga Ora

Te Rito flourishes with Whānau Financial Strength

When Renee and Tuhera set off on their home ownership journey in 2023 they had three priorities: getting out of debt, buying a home and being part of a supportive community.

Only two short years later, not only have they reached their goals and moved into their brand-new whare in Waingākau, but they have inspired their whānau, friends and workmates to do the same.

Renee, Tuhera and Tuhera’s Dad started the Sorted Kāinga Ora programme which is a programme delivered by our Waingākau team that builds the financial capability of whānau, so they can make choices about how to meet their housing aspirations.

Renee and Tuhera’s first focus had to be to get out of debt. “Before I did the Sorted course, my debt felt like a long dark tunnel. But we put what we had learned on the course to use and we were debt free after four months,” says Renee.

“It took hard work and determination, some difficult conversations and some hard truths, but we got there. I was so proud when I managed to do a credit check on myself and see that I was in a good place financially and we were getting closer to getting a whare.”

“At first, I thought that Waingākau was quite expensive,” says Renee, “but as we went around looking at different homes we saw that there were cheaper homes, but they required a lot of work, and because our journey started at Waingākau our minds kept returning to there, especially with the trust that we had in the Waingākau team. It ended up being a no-brainer that we got in touch to see what we could do.”

Once Renee and Tuhera connected with the Waingākau team, it was all go. The process started in June and by the beginning of October they were preparing to move in.

“The team were so supportive, and the whole process was seamless. The mortgage broker was awesome and thanks to all that we had learned through Sorted Kāinga Ora, working with the lawyer was easy too. Without the education that I received around finances and the ins and outs of buying a home, I wouldn’t have the understanding that I do now.”



Renee and Tuhera invited whānau and close friends to their whare for a blessing, inviting everyone to lay their mauri as they walked through. The morning was led by Tipene Heperi who shared a beautiful pūrakau around the street name Te Rito, which affirmed their decision to move into Waingākau.

At the closing of the blessing their whare wasn’t just a house, but a home, brought to life by those who attended and with the deep intention of proud owners, Renee and Tuhera to ensure that their home remained the beating heart of the whānau as the rito is the heart of the harakeke.

Tā Tātau Hapori

Our Community

He hāpori haumarua a Waingākau, nō mātau te maringanui kia whakatipu ā mātau tamariki ki konei. I ēnei rā, me uaua ka kitea ngā tamariki e tākaro haumarua ana i roto i ngā hāpori. Ko te painga o Waingākau, he māori, he whānau whānui mātau. Kua tapainatia e mātou te ingoa “Ngāti Kōrari” hei ingoa iwi mā mātau. Ko Ngāi Rito tētahi o ngā hapū. Nā mātau katoa ēnei mokopuna. Ki a mātau katoa te haepapa nui kia whakahaumarua i a rātau. Koia, ka kite i ngā pakeke e manaaki i ngā mokopuna, ngā tuakana e manaaki i ngā teina. Ka noho mātou ki te rori o Rito nā reira ka mutu aku kōrero ki konei. Hūtia te rito o te harakeke, kei hea te kōmako e kō? Kī mai ki ahau he aha te mea nui o te ao? Māku e kī atu, he tāngata, he tāngata.

Nā Te Hurutea Hapi, Whānau Hapi



Whai Pānga

Shared Equity: Opening Doors to Home Ownership

Shared Equity — also known as Shared Ownership — is a practical solution to help whānau secure a mortgage and step into home ownership.

With support from Te Puni Kōkiri and the Ministry of Housing and Urban Development, Te Taiwhenua o Heretaunga (TToH) purchases a share of the home's equity, acting as a 'Deposit Top-up' to make mortgage approval more achievable. This initiative is designed for families who may struggle to reach the deposit requirements, but have the income to

cover mortgage repayments. Over a 15-year period, whānau gradually buy back TToH's share, eventually owning their home outright.

Since launching in 2019, TToH has received over \$1 million in support from Te Puni Kōkiri. Through this kaupapa, 11 whānau have become proud home owners in Waingākau.



Whai kāinga

Progressive Home Ownership

Home ownership isn't just a dream — it's a stepping stone to stability, wellbeing, and a legacy for future generations. The Progressive Home Ownership (PHO) fund supports whānau who are nearly ready to step into home ownership, offering that extra financial awahi to help them cross the threshold into a place they can truly call home.

The aim of the Progressive Home Ownership fund is to increase home ownership for Māori, Tagata Pasifika and whānau with children and can help:

- Low to median income households who wouldn't be able to buy a home without both financial and practical support
- First-home buyers who can afford mortgage repayments but don't yet have a big enough deposit
- Households earning around or above the median income, but still not enough to manage a low-deposit home loan with today's house prices



Ringa Raupā Meet the Team

Our Waingākau team are committed to helping whānau into home ownership. Rikki and Ness are dedicated Sorted Kāinga Ora facilitators, who work tirelessly to help whānau turn the dream of home ownership into reality. Through their support, many participants have completed the Sorted Kāinga Ora course, cleared significant debt, and taken the life-changing step of purchasing their own homes.

From July to June 2025, 44 people graduated from Sorted Kāinga Ora programme, with one graduate purchasing their new home within a year. These outcomes reflect the strength and passion of our team working together for whānau success.



Waingākau Workforce
86% Māori



Pakihi tautoko Kahu Scaffolding

At Waingākau, supporting pakihi Māori wherever we can to improve the Māori economy and contribute to job creation amongst our people is a priority.

Partnering with pakihi Māori is mutually beneficial, as our values often align and we share common goals—especially around community wellbeing, sustainability, and long-term impact. These relationships strengthen both parties, and help us achieve outcomes that reflect our shared kaupapa.

From the Directors of Kahu Scaffolding Ltd:

“At Kahu Scaffolding, our name and values are deeply connected to the whakataua^{kī} “Te Haaro o te Kahu ki tuawhakarere”— to view the future with the insight of a hawk. Just as the Kahu soars high, able to see far ahead and understand the landscape, we aim to look beyond the present moment to build a safe and sustainable future for our people and our industry.

We are a proudly Māori-owned business with a vision to create opportunities for rangatahi Māori to gain skills, confidence and career pathways in scaffolding. Our kaimahi with decades of experience, pass on their knowledge, ensuring the next generation stand on strong platforms, both in their trade and in life. For us, every structure we build is more than a temporary work platform, it is a step toward a future where our people thrive and return safely home to their whānau each day.”

Your home. Your whānau. Your future.
It starts here.

Scan the QR code to see the homes
that we have for sale at Waingākau



Or visit
Waingakau.co.nz





Te Taiwhenua o
HERETAUNGA

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